

# Paul Robbins training and consultancy

## Credit Management

### Credit Scoring

#### Exercise 1 **Model Answer**

*You have been provided with a summary from the Financial Statements for the last two years of Tennis Supplies Ltd, a new customer requesting trade credit.*

	Year 1 (£000)	Year 2 (£000)
<i>Sales Revenue</i>	654	703
<i>Cost of Sales</i>	479	515
<i>Current Assets</i>	368	377
<i>Current Liabilities</i>	312	325
<i>Inventory</i>	127	141
<i>Trade Receivables</i>	133	152
<i>Trade Payables</i>	164	159
<i>Profit from Operations</i>	47	50
<i>Interest Paid</i>	24	24
<i>Net Profit</i>	23	26
<i>Long Term Debt</i>	100	100
<i>Equity</i>	230	230

*Note that Current Liabilities includes short-term debt and trade payables only.*

### Tasks

- 1. You should calculate the performance indicator ratios shown in the table below for Year 1 and Year 2, expressing your answers to two decimal places.*
- 2. You should then complete the credit scoring for each ratio, using the scoring criteria provided, in the table below for Year 1 and Year 2.*
- 3. You should then calculate the Total Credit Rating in the table below for Year 1 and Year 2.*
- 4. In the box provided below, state the level of risk for Year 1 and Year 2 and advise whether we should grant trade credit to Tennis Supplies Ltd.*

	<b>Indicator Year 2</b>	<b>Rating Year 2</b>	<b>Indicator Year 1</b>	<b>Rating Year 1</b>
<b>Operating Profit Margin %</b>	<b>7.11%</b>	<b>5</b>	<b>7.19%</b>	<b>5</b>
<b>Interest Cover</b>	<b>2.08 times</b>	<b>0</b>	<b>1.96 times</b>	<b>-10</b>
<b>Current Ratio</b>	<b>1.16</b>	<b>-10</b>	<b>1.18</b>	<b>-10</b>
<b>Gearing %</b>	<b>53.63%</b>	<b>0</b>	<b>51.88%</b>	<b>0</b>
<b>Total Credit Rating</b>		<b>-5</b>		<b>-15</b>

**We should not grant trade credit to Tennis Supplies Ltd. This is because their total credit rating represents a medium level of risk and, although this is consistent in Year 1 and Year 2, we should only look to grant trade credit to businesses with a low or very low level of risk.**

<b>Performance Indicator Ratio</b>	<b>Year 2</b>	<b>Year 1</b>
<b><u>Operating Profit Margin %</u></b> <b>(Operating Profit / Sales) x 100</b>	<b><math>(50 / 703) \times 100</math></b> <b>= 7.11%</b>	<b><math>(47 / 654) \times 100</math></b> <b>= 7.19%</b>
<b><u>Interest Cover</u></b> <b>Operating Profit / Interest Payable</b>	<b><math>50 / 24</math></b> <b>= 2.08 times</b>	<b><math>47 / 24</math></b> <b>= 1.96 times</b>
<b><u>Current Ratio</u></b> <b>Current Assets / Current Liabilities</b>	<b><math>377 / 325</math></b> <b>= 1.16</b>	<b><math>368 / 312</math></b> <b>= 1.18</b>
<b><u>Gearing %</u></b> <b>(Total Debt / Total Debt plus Equity) x 100</b>	<b><math>(166 + 100) / (166 + 100 + 230) \times 100</math></b> <b>= 53.63%</b>	<b><math>(148 + 100) / (148 + 100 + 230) \times 100</math></b> <b>= 51.88%</b>

<b>Credit Rating (Scoring) System</b>	<b>Score</b>
<b>Operating Profit Margin</b>	
<b>Losses</b>	<b>-5</b>
<b>Less than 5%</b>	<b>0</b>
<b>5% and above but less than 10%</b>	<b>5</b>
<b>10% and above but less than 20%</b>	<b>10</b>
<b>20% and above</b>	<b>20</b>
<b>Interest Cover</b>	
<b>No cover</b>	<b>-30</b>
<b>Less than 1</b>	<b>-20</b>
<b>More than 1 but less than 2</b>	<b>-10</b>
<b>More than 2 but less than 4</b>	<b>0</b>
<b>4 and above</b>	<b>10</b>
<b>Current Ratio</b>	
<b>Less than 1</b>	<b>-20</b>
<b>Between 1 and 1.25</b>	<b>-10</b>
<b>Between 1.26 and 1.5</b>	<b>0</b>
<b>Above 1.5</b>	<b>10</b>
<b>Gearing (total debt / (total debt plus equity))</b>	
<b>Less than 25%</b>	<b>20</b>
<b>25% and above but less than 50%</b>	<b>10</b>
<b>More than 50% but less than 65%</b>	<b>0</b>
<b>Between 65% and 75%</b>	<b>-20</b>
<b>Between 76% and 80%</b>	<b>-40</b>
<b>Above 80%</b>	<b>-100</b>
<b>Risk</b>	<b>Aggregate Score</b>
<b>Very low risk</b>	<b>Between 60 and 21</b>
<b>Low risk</b>	<b>Between 20 and 1</b>
<b>Medium risk</b>	<b>Between 0 and -24</b>
<b>High risk</b>	<b>Between -25 and -50</b>
<b>Very high risk</b>	<b>Above -50</b>